

TODAY'S TOPIC - 2020



INDUSTRY CONSIDERATIONS

MARPOL 2020



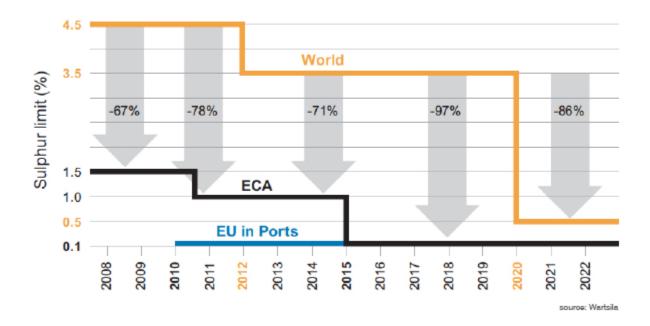


IMO announced a global sulphur cap of 0,5% on Marine Fuels from 1 January 2020



Will be followed by radical changes and significant costs to all players

IMO Marpol Annex VI sulphur limits timeline



FORECASTED PRODUCT PORTFOLIO POST 2020

2020 FUEL DEFINITIONS

Ultra Low Sulphur Fuel Oil (ULSFO)

Very Low Sulphur Fuel Oil (VLSFO)

Low Sulphur Fuel Oil (LSFO)

Low Sulphur Marine Gasoil (LS MGO)

High Sulphur Marine Gasoil (HS MGO)

High Sulphur Fuel Oil (HSFO)

Liquified Natural Gas (LNG)

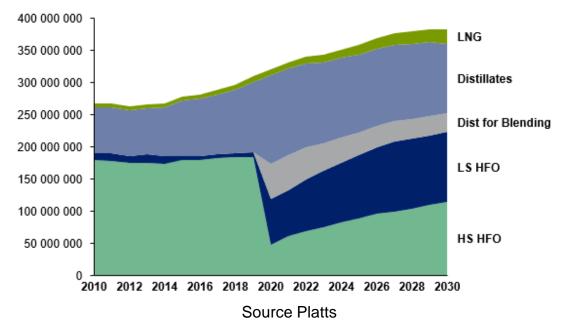
max 0.10% sulphur max. 0.50% sulphur max 1.00% sulphur max 0.10% sulphur above 0.10% sulphur max 3.50% sulphur ~0% sulphur

OTHER ALTERNATIVE FUELS/RENEWABLES

- Methanol
- Biodiesel
- LPG
- Nuclear
- Wind/Solar
 Limited uptake of these fuels in the first few years post 2020
- Non Compliance

There is an expectation that some shipowners will not comply. Estimates to be around 6%

GLOBAL BUNKER DEMAND IN METRIC TONNES



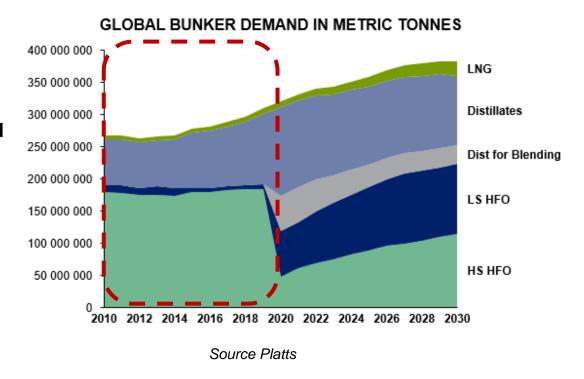
BUNKER INDUSTRY – PRIOR TO & POST 2020

BUNKER INDUSTRY PRIOR 2020

- Simple product selection & well balanced market
- Relationship mainly based on price (transactional)
- Credit environment supportive of customers needs
- Crowded competitor landscape

BUNKER INDUSTRY 2020 ALREADY IN FULL IMPLEMENTATION

- Price impact (spreads) Big swings at major ports
- Managing multiple grades (diverse range of Specs within the 0.5% fuels)
- Quality renewed interest from shipowners on understanding specifications on product
- Shift from price to service / solution provider relationship with suppliers
- Supply availability less predictable too many factors to consider.
- From transactional to strategic with focus on reliability and trust (emotional)
- Credit environment challenging, not as flexible / liquid
- Potential for contracted competitor landscape



WHAT ABOUT PRICING - SPREAD ANALYSIS

Projections based on our analysis –Summer 2018

Price differentials/ spreads (\$USD)	2020 6-12 Months	2021	2022	2023	2024
MGO to VLSFO	45 – 80	40 – 70	30 - 60	20 – 30	20 – 30
MGO to HSFO	275 - 380	250 – 350	200 – 300	180-280	<250
VLSFO to HSFO	200 – 240	170 – 185	170 – 185	180 – 200	180 - 200

BW Posted prices 25.11.2019

Port ▼	IF0380	IF0180	MGO	LSMG0	MDO	ULSF0	Barge
Algeciras	(SYM:PUAFA00)	(SYM:PUACT00)	(SYM:AARSH00)	(SYM:AARSH00)	-	-	F.O.B.
Fujairah	(SYM:PUAXP00)	(SYM:PUAXQ00)	(SYM:AARKH00)	■ 675.00 ▼ -5.00	-	-	F.O.B.
Gibraltar	(SYM:AAKAB00)	(SYM:AAJZZ00)	(SYM:AARSU00)	(SYM:AARSU00)	-	-	F.O.B.
Houston	(SYM:PUAES00)	(SYM:PUACE00)	(SYM:AAWYQ00)	(SYM:AAWYQ00)	-	-	\$25.00
Rotterdam	(SYM:PUAFN00)	(SYM:PUADN00)	(SYM:AARTG00)	(SYM:AARTG00)	-	□ 555.00 ▼ -1.33	F.O.B.
Singapore	(SYM:PUAFT00)	(SYM:PUADW00) ■ 308.00 ▲ +4.00	(SYM:AALMZ00)	■ 580.00 ■ 0.00	₩ 568.25 ▲ +4.25	-	F.O.B.

Forecast price differentials (\$USD/mt)	2020	2021	2022	2023	2024
MGO > VLSFO	45-80	40-70	30-60	20-30	20-30
MGO > HSFO	275-380	250-350	200-300	180-280	<250
VLSFO > HSFO	200-240	170-185	170-185	180-200	180-200
25.11.2019 BW price indications (\$USD/mt)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
HSFO 3.5	250	364	252	299	303
MGO 0.1	670	615	557	578	639
VLSFO 0.5 (80/20 blend)	586	565	496	522	572
25.11.2019 spreads in numbers (\$USD/mt)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
MGO > VLSFO	84	50	61	56	67
MGO > HSFO	420	251	305	279	336
VLSFO > HSFO	336	201	244	223	269
25.112019 spreads in percent (%)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
MGO > VLSFO	13%	8%	11%	10%	11%
	4.500/	69%	121%	93%	111%
MGO > HSFO	168%	0970	12170	J370	111/0

Crude Brent Price \$ 63.74

Singapore last known indication for VLSFO 25.11.2019 \$553.00 (\$254.00 premium to HSFO & \$25.00 discount to MGO) Fujairah last known indication for VLSFO 25.11.2019 \$570.00 (\$320.00 Premium to HSFO & \$100.00 discount to MGO)



WHAT ABOUT PRICING - SPREAD ANALYSIS

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BW Posted Prices 18.09.19

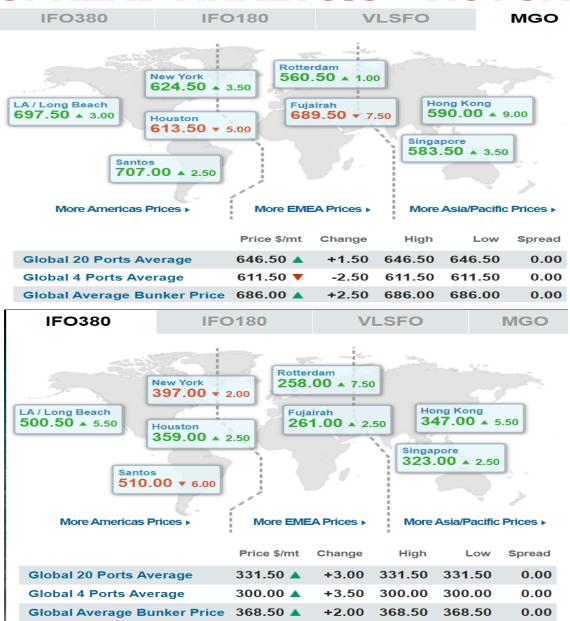
Dt	IE0200	IFO100	моо	LCMOO	MDO	III CEO	D
Port ▼	IF0380	IF0180	MGO	LSMG0	MDO	ULSF0	Barge
Algeciras	(SYM:PUAFA00)	(SYM:PUACT00) 509.00 ▲ +65.00	(SYM:AARSH00)	(SYM:AARSH00)	-	-	F.O.B.
Fujairah	(SYM:PUAXP00) ■ 482.75 ▼ -46.50	(SYM:PUAXQ00) ■ 488.75 ▼ -47.50	(SYM:AARKH00) ■ 690.00 ▼ -33.00	≅ 695.00 ▼ -33.00	-	-	F.O.B.
Gibraltar <u></u>	(SYM:AAKAB00)	(SYM:AAJZZ00)	(SYM:AARSU00)	(SYM:AARSU00)	-	-	F.O.B.
Houston	(SYM:PUAES00)	(SYM:PUACE00)	(SYM:AAWYQ00)	(SYM:AAWYQ00)	-	-	\$25.00
Rotterdam	(SYM:PUAFN00)	(SYM:PUADN00)	(SYM:AARTG00) ☐ 615.00 ▲ +5.00	(SYM:AARTG00) ☐ 615.00 ▲ +5.00	-	≅ 560.00 ▼ -20.00	F.O.B.
Singapore	(SYM:PUAFT00)	(SYM:PUADW00)	(SYM:AALMZ00)	■ 612.00 ▼ -33.00	∰ 601.50 ▼ -30.00	-	F.O.B.

Forecast price differentials (\$USD/mt)	2020	2021	2022	2023	2024
MGO > VLSFO	45-80	40-70	30-60	20-30	20-30
MGO > HSFO	275-380	250-350	200-300	180-280	<250
VLSFO > HSFO	200-240	170-185	170-185	180-200	180-200
18.09.2019 BW price indications (\$USD/mt)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
HSFO 3.5	483	480	410	535	485
MGO 0.1	690	665	690	612	690
VLSFO 0.5 (80/20 blend)	649	628	634	597	649
18.09.2019 spreads in numbers (\$USD/mt)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
MGO > VLSFO	41	37	56	15	41
MGO > HSFO	207	185	280	77	205
VLSFO > HSFO	166	148	224	62	164
18.092019 spreads in percent (%)	Fujairah	Houston	Rotterdam	Singapore	Gibraltar
MGO > VLSFO	6%	6%	8%	3%	6%
	43%	39%	68%	14%	42%
MGO > HSFO	4370	3370	0070	1470	1270

Crude Brent Price \$ 63.87 Nov 19

Singapore last known indication for VLSFO 18.09.2019 \$610.00 (\$75.00 premium to HSFO & \$96.00 discount to MGO) Fujairah last known indication for VLSFO 10.09.2019 \$615.00 (\$132.00 Premium to HSFO & \$75.00 discount to MGO)

SPREAD ANALYSIS - ACTUAL INDICATIONS



Pricing source: Ship & Bunker



Summer 2018 predictions	Differential USD 2020
MGO to VLSFO (-)	45-80
MGO to HSFO (-)	275-380
VLSFO to HSFO (+)	200-240
Spreads based on actual Ind	<u>Differential USD</u>
MGO to VLSFO (-)	112
MGO to HSFO (-)	318
VLSFO to HSFO (+)	206

VLSFO PROJECTED BLENDS CONSIDERATIONS FOR SHIPPING AND SUPPLIERS

POTENTIAL BLEND COMPONENTS - ONLY A SAMPLE OF SOME

- Straight run sweet residue
- Straight run sour residue
- Straight run diesel
- FCC Light-cycle oil
- Treated light cycle oil
- Treated light distillate
- Treated atmospheric gas oil
- Hydro treated gas oil
- H-oil bottoms
- Treated atmospheric residue
- Visbreaker tar

- Hydrotreated kerosene
- Desulfurized jet blend
- Vacuum residue
- Vacuum gas oil
- No 6 fuel oil
- M 100
- Slurry oil
- Shale oils
- Plus more
- All with individual characteristics as density, sulfur content, viscosity, etc.
 Depends of crude feeds and refinery configuration.



HOW TO CATEGORIZE 0.5% FUELS



A - Naphthenic

- High CCAI (relation between viscosity and density - High density, low viscosity).
- Presence of cat fines.
- Can hold more or less stability reserves.



B - Paraffinic

- Low density.
- Very low or no MCR.
- No cat fines.
- High pour point.
- Does not give sense to test stability reserves when no asphaltenes to precipitate.



AB – Straight Run

- Straight Run Fuel oils (and most DMA gas oils).
- Medium density and High MCR.
- High on heavy metals.
- High acid number (weak acids).
- High stability reserves (Low TE).

QUALITY IMPACT





KEY POINTS TO CONSIDER: THE DEMAND SIDE

- Easier to manage if fuel of choice is MGO or HSFO (vessels with scrubbers)
- For VLSFO 0.5% their challenges would be:
 - Preparation to shift from HSFO to VLSFO (timing to take VLSFO and to dispose ROB HSFO after Jan. 1st 2020)
 - Managing fuel change over procedures based on different blend characteristics (Paraffinic vs Naphthenic)
 - Adjustments required for different viscosity, including lube selection
 - Increase the amount of spare parts to minimize operational risks

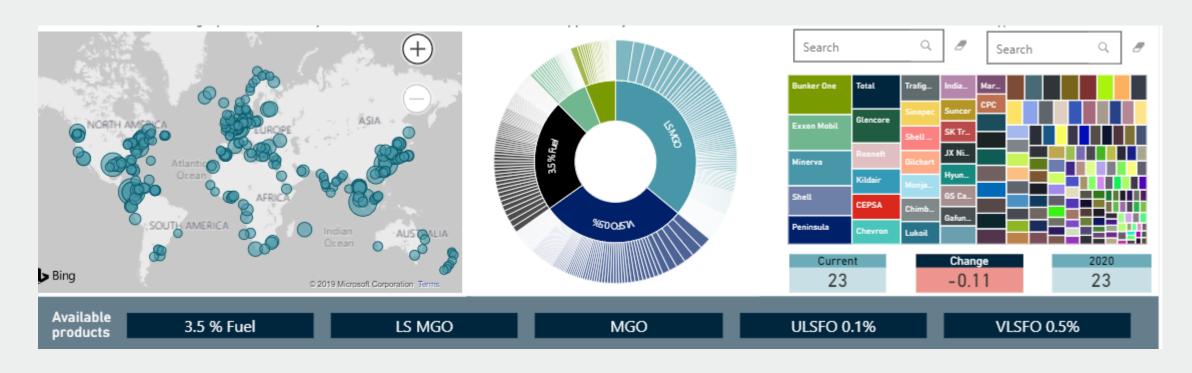
KEY POINTS TO CONSIDER: THE SUPPLY SIDE

- MGO and HSFO grades should not be much different than what we handle today
- For VLSFO 0.5% the challenge is much greater;
 - Flow and secondary ports are likely to have to deal with the diverse range of VLSFO specifications:
 - Segregate based on Naphtenic vs Paraffinic, vs Straight Run
 - Minimum to zero chances to commingle product (barges and storage)
 - Very wide range on viscosity 60 CST up to 300+ CST

PREPARATION FOR THE TRANSITION

2020 SUPPORTING TOOLS

2020 PORT/SUPPLY AVAILABILITY



2020 BH SUPPORTING TOOLS

VLSFO 0.5% BLEND DNA & COMPATIBILITY TOOL (WIP)



KEY TAKEAWAYS

PRICE IMPACT & SPREADS



- Will have a major impact on shipowners
- Our advice to customers Differentiating factor
- Minimize risk to be left with the most expensive fuel option
- Credit environment will be more challenging

MANAGING MULTIPLE GRADES



- Bunker procurement will be more complex
- Understanding basic product characteristics, 0.5% blends DNA
- Information sharing will be very valuable

QUALITY IMPACT



- Impact to operations on board the vessels
- Plan for the transition. Tank cleaning & Fuel switchover procedures.
- KYS Know your supplier

THANK YOU